DEPLOYING PERSONNEL AND EQUIPMENT

The deployment of personnel and equipment via the Positioning the Force core process involves the actual movement, reception, and beddown of tailored and prioritized forces accomplished through the use of lines of communication. Actions include, but are not limited to:

- Establishing an initial operational cadre.
- Accounting for US, host nation, and coalition prepositioned assets and support.
- Deploying en route support force and employment elements.
- Deploying, receiving, and accounting for forces.
- Reviewing baseline surveys and situational awareness to protect forces.
- Preparing for operations.
- Initiating reachback operations.

Deploying personnel and equipment fulfills the requirements levied by the commander to meet operational priorities. Deployment should expedite personnel, aircraft, and equipment movement to meet operational priorities.

Flow Prioritization

Prioritization should be based on the supported commander's needs. Phasing provides an orderly schedule to move forces and assists commanders in refining requirements in terms of having the right capabilities in place, in the right order, to maximize the efficiencies of beddown and minimize force protection risks. Proper phasing of deploying forces is essential to ensure the coordinated buildup of support, command and control (C2), sustainment, and combat power throughout the theater and at each operating location.

En Route Infrastructure

Political or physical restrictions on personnel, aircraft, and equipment in a forward environment may restrict the ability to deploy. These restrictions mandate an en route infrastructure capable of staging, storing, caring for, and managing assets and their flow between the time they leave the origination point to the time they arrive at the final destination. An efficient en route infrastructure that can be quickly activated and tailored
should assist in overcoming these restrictions.¹

**In-transit Visibility**

In-transit visibility (ITV) information on cargo, passengers, medical patients, and personal property provides commanders the ability to track the location and progress of movement of critical resources essential to force readiness in the theater. Modern C2 systems use ITV to reduce the element of uncertainty inherent in deployed operations. Combat support ITV systems should be integrated in a network accessible to theater commanders to provide status of assets at en route locations, reception points, staging points, and final destinations.

¹ For more information, see Annex 3-17, *Air Mobility Operations*. 