

DOCTRINE ANNEX 3-0, OPERATIONS AND PLANNING
SUMMARY OF KEY CHANGES – 4 Nov 16

- This doctrine annex has been extensively revised throughout and will require thorough study of its contents
- The text has been reorganized into four main sections, reflecting the need to incorporate peacetime and ongoing steady-state planning and operations:
 - The first section, as in the original, deals with the overarching concept of *strategy*: what it is and how to approach it from an Airman’s perspective
 - Language in this section has been extensively revised to reflect lessons learned from the campaigns in Afghanistan and Iraq, and other aspects of the Global War on Terror
 - Doctrine Topic Modules (DTMs) in this section have been re-arranged to reflect changing priorities in strategy based on lessons-learned
 - The remaining section in the original annex dealing with planning methodologies has been divided into three sections to accommodate discussion of steady-state planning
 - The second section in the revised annex addresses aspects of operational design, planning, execution (in terms of tasking cycles), and assessment that are common both to steady-state operations as well as to crisis and contingency operations
 - The third section deals with the specifics of integrating strategy and planning into steady-state products, such as theater campaign plans
 - The fourth section deals with the specifics of design, planning, execution (tasking cycles), and assessment during crises and contingencies; this section contains much of the original annex’s material.
- Further major adjustments to the text have been made to reflect outcomes of recent conflicts:
 - The sections on effects-based thinking and operational design have been modified to reflect the latest lessons absorbed by planners just back from theater
 - Discussion of regime “decapitation” and regime change has been modified to the more broadly-applicable “leadership attack”
 - Discussion of cross-domain integration has been edited to reflect leadership emphasis
 - The assessment discussion has been revamped to reflect recent lessons
 - Hyperlinks have been updated throughout.
 - Terminology and abbreviations have been updated throughout