

STEPS	INPUTS	ACTIVITIES	RESULTS/OUTPUTS
1: Planning Initiation	<input type="checkbox"/> HHQ Direction to start planning <input type="checkbox"/> Commander's recognition of planning requirement	<input type="checkbox"/> Alert Staff <input type="checkbox"/> Document relevant design elements <input type="checkbox"/> Gather tools <input type="checkbox"/> Make staff estimates <input type="checkbox"/> Conduct initial assessment <input type="checkbox"/> Issue Commander's guidance	<input type="checkbox"/> Planning timeline <input type="checkbox"/> Planning team <input type="checkbox"/> Planning Guidance <input type="checkbox"/> Identification of necessary design elements <input type="checkbox"/> Issue of preparatory order
2: Mission Analysis	<input type="checkbox"/> Strategic Guidance <input type="checkbox"/> HHQ Planning directive <input type="checkbox"/> Commander's Initial planning guidance <input type="checkbox"/> Description of the OE <input type="checkbox"/> Definition of the Problem <input type="checkbox"/> Operational or Air Component Guidance <input type="checkbox"/> Commander's Intent	<input type="checkbox"/> Review HHQ Planning Activities, Strategic Guidance and identify Chain of Command <input type="checkbox"/> Review Commander's initial planning guidance <input type="checkbox"/> Identify design elements <input type="checkbox"/> Determine Facts <input type="checkbox"/> Analyze Most Likely and Most Dangerous threat to mission success (Enemy COAs for JPP & JPPA) <input type="checkbox"/> Develop initial assumptions <input type="checkbox"/> Determine Constraints and Restraints <input type="checkbox"/> Determine necessary elements of design to develop an operational approach or air component approach <input type="checkbox"/> Analyze Friendly/Adversary COGs and Critical Factors (JPP/JPPA) <input type="checkbox"/> Determine Root Cause of Problem that requires further planning <input type="checkbox"/> Identify Specified, Implied and Essential tasks <input type="checkbox"/> Determine Decision points <input type="checkbox"/> Develop a Proposed Mission Statement <input type="checkbox"/> Conduct Initial Resource Review <input type="checkbox"/> Develop Mission success Criteria <input type="checkbox"/> Develop Risk Assessment <input type="checkbox"/> Determine Initial CCIRs <input type="checkbox"/> Determine the problem, problem's root cause, and subordinate problem sets <input type="checkbox"/> Develop Commander's Intent Statement <input type="checkbox"/> Prepare/Update Staff Estimates <input type="checkbox"/> Present a Commander's Mission Analysis Brief	<input type="checkbox"/> Publish an air component approach (JPP/JPPA) <input type="checkbox"/> Publish Commander's Refined Planning Guidance <input type="checkbox"/> Identified Specified, Implied and Essential Tasks <input type="checkbox"/> Component(s) of the problem that need to be addressed <input type="checkbox"/> Staff estimates <input type="checkbox"/> Mission Statement <input type="checkbox"/> Updated Commander's intent statement <input type="checkbox"/> List of initial CCIRs
3: COA Development	<input type="checkbox"/> HHQ Guidance <input type="checkbox"/> Operational Approaches <input type="checkbox"/> Air Component Approaches <input type="checkbox"/> Mission Analysis Results	<input type="checkbox"/> Brainstorm COAs <input type="checkbox"/> Chart/Visualize COAs <input type="checkbox"/> Prepare COA concept of operations statement, sketch, and task organization <input type="checkbox"/> Brief Commander on COAs under consideration – COA Selection Brief <input type="checkbox"/> Continue Staff Estimate process to enhance COAs <input type="checkbox"/> Continue vertical and horizontal parallel planning	<input type="checkbox"/> CONOPS <input type="checkbox"/> COMREL <input type="checkbox"/> Required capabilities <input type="checkbox"/> Deployment and Sustainment Concept <input type="checkbox"/> COA statement (narrative description) <input type="checkbox"/> Valid COAs
4: COA Analysis and Wargaming	<input type="checkbox"/> Valid COAs <input type="checkbox"/> Mission Analysis results <input type="checkbox"/> Operations approaches <input type="checkbox"/> Air component approaches <input type="checkbox"/> COA evaluation criteria <input type="checkbox"/> Selected wargaming method <input type="checkbox"/> Planning guidance	<input type="checkbox"/> Prepare for COA Analysis and Wargaming <input type="checkbox"/> Conduct Analysis/Wargaming and record results <input type="checkbox"/> Refine/Modify each COA <input type="checkbox"/> Report results	<input type="checkbox"/> Analysis and Wargaming results inform COA Comparison <input type="checkbox"/> Advantages/disadvantages for each COA
5: COA Comparison	<input type="checkbox"/> Commander's evaluation criteria and definitions <input type="checkbox"/> Weight considerations (if used) <input type="checkbox"/> COA Analysis and Wargaming results <input type="checkbox"/> Selected COA comparison method <input type="checkbox"/> Associated guidance to the staff	<input type="checkbox"/> Compare COAs using selected COA comparison method	<input type="checkbox"/> Individual COA advantages and disadvantages <input type="checkbox"/> COA discussion notes <input type="checkbox"/> COA recommendation
6: COA Approval	<input type="checkbox"/> Individual COA Advantages and disadvantages <input type="checkbox"/> COA Discussion Notes <input type="checkbox"/> COA recommendation	<input type="checkbox"/> Prepare COA Decision Briefing <input type="checkbox"/> Present COA Decision Briefing <input type="checkbox"/> Commander selects and/or Modifies COA <input type="checkbox"/> Refine Selected COA (as required) <input type="checkbox"/> Prepare briefing, message, or Commander's Estimate for HHQ Approval	<input type="checkbox"/> Selected COA
7: Plans and Orders Development	<input type="checkbox"/> COA Approval Decision <input type="checkbox"/> Valid COA <input type="checkbox"/> COA Analysis and wargaming results <input type="checkbox"/> Mission analysis results <input type="checkbox"/> Air component design <input type="checkbox"/> Air component approach <input type="checkbox"/> Operational approach <input type="checkbox"/> HHQ guidance	<input type="checkbox"/> Develop base paragraphs <input type="checkbox"/> Publish base order/plan <input type="checkbox"/> Develop appropriate annexes <input type="checkbox"/> Publish annexes and supplemental guidance as FRAGORDS	<input type="checkbox"/> An order or plan to disseminate to subordinate forces